Appendix A

# Sevenoaks District Council

**Generally Conforms** means the evaluator has concluded that the relevant structures, policies, and procedures of the activity, as well as the processes by which they are applied, comply with the requirements of the individual *Standard* or element of the Code of Ethics in all material respects. For the sections and major categories, this means that there is general conformance to a majority of the individual *Standards* or elements of the Code of Ethics, and at least partial conformance to the others, within the section/category. There may be significant opportunities for improvement, but these must not represent situations where the activity has not implemented the *Standards* or the Code of Ethics, has not applied them effectively, or has not achieved their stated objectives. As indicated above, general conformance does not require complete/perfect conformance, the ideal situation, successful practice, etc.

**Partially Conforms** means the evaluator has concluded that the activity is making good-faith efforts to comply with the requirements of the individual *Standard* or element of the Code of Ethics, section, or major category, but falls short of achieving some major objectives. These will usually represent significant opportunities for improvement in effectively applying the *Standards* or Code of Ethics and/or achieving their objectives. Some deficiencies may be beyond the control of the activity and may result in recommendations to senior management or the board of the organisation.

**Does Not Conform** means the evaluator has concluded that the activity is not aware of, is not making good-faith efforts to comply with, or is failing to achieve many/all of the objectives of the individual *Standard* or element of the Code of Ethics, section, or major category. These deficiencies will usually have a significant negative impact on the activity's effectiveness and its potential to add value to the organisation. These may also represent significant opportunities for improvement, including actions by senior management or the board. Often, the most difficult evaluation is the distinction between general and partial. It is a judgment call keeping in mind the definition of general conformance above. Carefully read the *Standard* to determine if basic conformance exists. The existence of opportunities for improvement, better alternatives, or other successful practices do not reduce a generally conforms rating.

		Generally Conforms	Partially Conforms	Does Not Conform
	Definition of Internal Auditing			
Reference	Code of Ethics			
1	Integrity	$\checkmark$		
2	Objectivity		$\checkmark$	
3	Confidentiality	$\checkmark$		
4	Competence	$\checkmark$		
Reference	Attribute Standards			
1000	Purpose, Authority and Responsibility	$\checkmark$		
1010	Recognising Mandatory Guidance in the Internal Audit Charter	$\checkmark$		
1100	Independence and Objectivity	$\checkmark$		
1110	Organisational Independence	$\checkmark$		
1111	Direct Interaction with the Board			
1112	Chief Audit Executive Roles Beyond Internal Auditing			
1120	Individual Objectivity			

		Generally Conforms	Partially Conforms	Does Not Conform
1130	Impairments to Independence or Objectivity	$\checkmark$		
1200	Proficiency and Due Professional Care (The sum of <i>Standards</i> 1210-1230)	$\checkmark$		
1210	Proficiency		$\checkmark$	
1220	Due Professional Care		$\checkmark$	
1230	Continuing Professional Development	$\checkmark$		
1300	Quality Assurance and Improvement Programme (The sum of <i>Standards</i> 1310-1320)		$\checkmark$	
1310	Requirements of the Quality Assurance and Improvement Programme	$\checkmark$		
1311	Internal Assessments	$\checkmark$		
1312	External Assessments	$\checkmark$		
1320	Reporting on the Quality Assurance and Improvement Programme		$\checkmark$	
1321	Use of Conforms with the International Standards for the Professional Practice of Internal Auditing	$\checkmark$		
1322	Disclosure of Non-conformance	$\checkmark$		
Reference	Performance Standards			
2000	Managing the Internal Audit Activity (Sum total of <i>Standards</i> 2010 – 2060)	$\checkmark$		

		Generally Conforms	Partially Conforms	Does Not Conform
2010	Planning	$\checkmark$		
2020	Communication and Approval	$\checkmark$		
2030	Resource Management	$\checkmark$		
2040	Policies and Procedures		$\checkmark$	
2050	Coordination and Reliance	$\checkmark$		
2060	Reporting to Senior Management and the Board	$\checkmark$		
2070	External Service Provider and Organisational Responsibility for Internal Audit	N/A		
2100	Nature of Work (Sum of <i>Standards</i> 2110 – 2130)	$\checkmark$		
2110	Governance	$\checkmark$		
2120	Risk Management	$\checkmark$		
2130	Control	$\checkmark$		
2200	Engagement Planning (Sum of <i>Standards</i> 2201-2240)			
2201	Planning Considerations			
2210	Engagement Objectives			

		Generally Conforms	Partially Conforms	Does Not Conform
2220	Engagement Scope	$\checkmark$		
2230	Engagement Resource Allocation	$\checkmark$		
2240	Engagement Work Programme	$\checkmark$		
2300	Performing the Engagement (The sum of <i>Standards</i> 2300-2340)	$\checkmark$		
2310	Identifying Information	$\checkmark$		
2320	Analysis and Evaluation	$\checkmark$		
2330	Documenting Information	$\checkmark$		
2340	Engagement Supervision	$\checkmark$		
2400	Communicating Results (Sum of Standards 2410-2440)	$\checkmark$		
2410	Criteria for Communicating	$\checkmark$		
2420	Quality of Communications	$\checkmark$		
2421	Errors and Omissions	$\checkmark$		
2431	Engagement Disclosure of Non-conformance	$\checkmark$		
2440	Disseminating Results			

		Generally Conforms	Partially Conforms	Does Not Conform
2450	Overall Opinions	$\checkmark$		
2500	Monitoring Progress	$\checkmark$		
2600	Resolution of Senior Management s Acceptance of Risks	$\checkmark$		
TOTALS		49	l	6
2016/17 Totals		45		10

Our Audit Service Generally Conforms to 89% of the Standard (82% in 2016/17). Audit Management are aware of the areas for improvement in the 'Partially Conforms' section and are working towards correcting these deficiencies. There are no items that fall into the Does Not Conform Category.

Reference	Standard	Comment	Improvement Action
2	Objectivity	Currently no safeguards in place within the charter where auditor objectivity comes in to question.	To update the Charter to build in safeguards where auditor objectivity comes in to question.
1210	Proficiency	New job descriptions have been completed for the Audit Manager and Principal Auditor posts but the others have not been reviewed for several years	To review and update the remaining job descriptions as appropriate
1220	Due Professional Care	Internal Audit Manual needs to be updated to reflect current working practices following the introduction of the Teammate IT system. However, the team do have access to Teammate manuals and an advice line if they need assistance with any aspects of the system.	To review and update IA manual to reflect current working practises.
1300	Quality Assurance and Improvement Programme	An External Quality Review was conducted in 2014 by PWC. An action plan has come out of this and a follow-up review was completed by PWC in February 2018.	An update is being presented to the Audit Committee on 19 July 2017.
1320	Reporting on the Quality Assurance and Improvement Programme	As above in 1300	As above in 1300

2040	Policies and Procedures	Procedures are in place however they have not been	Update procedure to include new working
		updated to reflect the TeamMate.	practises following the implementation of the
			TeamMate electronic audit software.